भारतीय खेल प्राधिकरण

Sports Authority of India

129th Meeting of the Finance Committee
13.08.2026 (Thursday) at 4:00 P.M.

Agenda Papers

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129th Meeting of Finance Committee of SAI

<u>Agenda Item No. 1</u>

<u>Confirmation of the Minutes of the 128th Meeting of the Finance Committee of Sports Authority of India (SAI) held on 25th June, 2026</u>

The Minutes of the 128th Meeting of Finance Committee of SAI were circulated vide Circular No. 6(28)/SAI/B&F/128th FC/2026-27 dated 25th June, 2026**.**

Since no comments have been received, thereafter, Finance Committee may kindly confirm the minutes.

Agenda Item No. 2

Action Taken Report on the decisions taken in the 128th Meeting of the Finance Committee of SAI held on 25th June, 2026

Item No.	Item	Decision	Action Taken
Agenda Item No. 1	Approval of Annual Accounts and Financial Statement of Sports Authority of India (SAI) for the Financial Year 2025-26	The proposal was concurred and recommended to be placed before GB for approval	Finance Committee concurred the proposal in its 128th meeting held on 25th June, 2026. Hon'ble Minister for YA & Sports has also approved the Accounts on file dated 25th June, 2026. Hence, the same is placed before the Governing Body of SAI for ratification.
Agenda Item No. 2	Utilization of Revenue Generation	The proposal is deferred.	
Supplementary Agenda Item No. 1	Reimbursement of Warm-Up Shoes to Athletes under NCOE and STC Schemes.	The Finance Committee deliberated in detail. The Committee agreed over the proposal of reimbursement of Shoe purchase amount to athletes. The committee further decided that for warm-up shoes, Rs. 4,500/- be fixed for NCOE athletes and Rs. 3,500/- be fixed for STC athletes. The Committee also decided that the additional financial implications for the non-residential STC athletes will be Rs. 19,56,000/- (978 Sanctioned Strength * Rs. 2,000/- Per Athlete) The norms for STC (Non-Residential) Athlete will be increased to Rs. 18,500/- per athlete per annum.	The agenda to be placed before the next Governing Body for approval.

Agenda Item No. 3

Restructuring of SAI Scheme- Proposal to increase sanctioned strength of sports disciplines, adding new sports disciplines in scheme and exploring new NCOEs and STCs in alignment with Khelo India-reg.

Background

Sports Authority of India (SAI), established in 1984, has been the premier institution of the Government of India responsible for talent identification, athlete development and high-performance sports. With the approval of the Governing Body of SAI, the scheme of National Centre of Excellence (NCOEs) was introduced in 2019 to focus on elite athlete training programs along with the existing schemes of SAI Training Centres (STCs), National Sports Talent Contest (NSTC) Centres and Extension Centres, which have collectively contributed to the development of several international athletes and have played a significant role in India's sporting achievements.

With rapid evolution of the national sports ecosystem and India's growing international sporting ambitions, there is a need to reorient SAI into technology driven system and scientific driven modern, institution leading the country's high-performance sports ecosystem with a mandate for broad basing sports at the grassroots pan nation to the pinnacle of internation podiums.

In recent years, The Indian sports landscape has undergone a remarkable transformation, regenerated by increased investments in sports infrastructure, expansion of Khelo India initiatives, emergence of High-Performance Centres, accredited private academies, enhanced participation of State Governments and National Sports Federations, and growing emphasis on sports science and technology. While these developments have significantly strengthened the ecosystem, they also call for a more integrated and performance-driven institutional framework.

At the same time, an assessment of the existing SAI ecosystem has highlighted the need for rationalisation of centres and disciplines, optimal utilisation of infrastructure and human resources, standardisation of operational norms, strengthening of sports science support and creation of a seamless athlete development pathway from grassroots to elite performance. The proposed restructuring, therefore, seeks to transform SAI into a modern, integrated and future-ready high-performance sports organisation that will lead the national athlete development ecosystem and support India's long-term aspirations of becoming a leading sporting nation.

Proposal

India's aspiration to be in top 10 by 2036, further necessitates a shift to a performance-driven and medal-oriented approach. This requires rationalization of training centres, scientific deployment of financial and human resources, integration of sports science and technology, and alignment of institutional capacity with medal potential across priority disciplines.

The proposal of restructuring of SAI is an outcome of detailed study, need analysis, deliberation with all concerned stake holders and domain experts besides study of various International practices were referred as suitable to Indian context through committees constituted for this purpose enabling restructuring designed to align SAI's institutional capacity with India's long-term medal strategy Talent clusters/regional talent strengths, existing infrastructure, coaching resources and future Olympic and Paralympic disciplines including focus on continental multisport events like Asian and CWG.

This proposal of restructuring has been envisaged to implemented in staggered manner so at to ensure optimum utilization of resources and careful interventions periodically in terms of infrastructure upgradation, new infrastructure and opening of new NCOEs and STCs in overall alignment of the proposed Khelo India Mission.

The proposal envisages NCOEs as elite High-Performance Centres and STCs as feeder centres, however, as developmental level centres of excellence. It has also been worked out the coach -athlete ratio, requirement of Sports science experts and to introduce new sports disciplines in SAI ecosystem.

At present within SAI ecosystem, 24 sports disciplines are covered in NCOEs with 4500 athletes and 27 sports disciplines in STCs with 4824 athletes. It has been felt that there is a need for augmentation of existing strength of the existing training centres based on the available Infrastructure and also to add new sports disciplines. There are many sports disciplines where currently India is not performing well at international stage. Such sports disciplines require meticulous planning and structured interventions in terms of talent pipeline, training and overall development of the sports disciplines.

Based on this assessment, the Committee has proposed a comprehensive restructuring of the SAI training ecosystem with the objective of creating an integrated athlete development pathway from grassroots identification to elite international performance. And envisages the following progression of training centres i.e. NCOEs and STCs and athletes in NCOEs and STCs:

A. TRAINING CENTRES PROJECTIONS (INDICATIVE):

Training centres	At present	2026	2027	2028 and beyond
NCOEs	26	29	32	37
STCs	69	70	75	83

B. ATHLETES' PROJECTIONS (INDICATIVE):

Training Centre	At present	2026	2027	2028 and beyond
NCOEs	4384	5728	7918	10724
STCs	4824	5815	6908	10380

C. BUDGET PROJECTIONS (TENTATIVE) BASED ON THE EXISTING NORMS : Total Additional tentative expenditure (including recurring Operational cost which includes consumables, lodging, boarding, sports kit etc and non-consumable equipment cost) :

Training Centre	2026 (In Cr.)	2027 (In Cr.)	2028 and beyond (In Cr.)
NCOEs	55.34	91.57	114.50
STCs	17.95	13.44	60.30
Total	73.29	105.01	174.80

Non-Consumables estimated at – INR 100000/-* Per athlete in NCoE & INR 50000/- per Athlete in STC
(***** the cost projected is indicative based on the average expenditure of 5 RCs in last 5 years)

IMPT: The above budget expenditure has been calculated based on the current norms and will be modified as per the applicable norms under Khelo India Scheme.

In view of the foregoing, it submitted that the implementation of the proposal will be in phased manner considering various factors such as availability of resources in terms of Infrastructure, Coaches, Sports science staff, other staff and items. At this stage the following is submitted for approval:

1. In principle approval for the restructuring of SAI augmenting the athlete's sanctioned strength, addition of sports disciplines, adoption of new NCOEs/STCs may be considered for approval which will be implemented in phased manner at tentative additional cost approximately INR 353.00 Cr (approx.). This cost is tentative based on the norms applicable as on date. The same shall undergo change in consonance to the norms and entitlements under new Khelo India Scheme.

2. DG SAI may be authorized to implement the plan of restructuring of SAI. The status report will be submitted to the Finance committee and Governing body periodically.

Concurrence of the Finance Committee is solicited for the above proposal.

Agenda Item No. 4

Procurement of new Diesel Tractor 50 H.P. & Hydraulic Lift Trolley for SAI NS NIS Patiala

SAI NS NIS campus spans an area of 268 acres of land, featuring large lawns, FOPs, Multipurpose Halls, Cycling Velodrome, and Two Synthetic Athletics Tracks. To maintain all of these, we heavily rely on a tractor and trolley set which is 30-35 years old and is now experiencing frequent mechanical breakdowns. The tractor and trolley are the backbone of the maintenance of the institute and is used for following works: -

1. Maintenance and development of sports fields, athletic tracks and open training areas
2. Support for campus cleanliness, sanitation drives and civil maintenance activities
3. Assistance during major sports events, national camps competitions and institutional functions where movement of equipment and materials across the large campus is required.
4. Transportation of horticulture materials, plants, fertilizers, soil, manure and landscaping equipment's.
5. Removal and disposal of horticultural and construction waste generated within the campus
6. Transportation of sports infrastructure materials, maintenance equipment and utility supplies
7. Support in development and upkeep of green spaces which are critical to maintaining an environment conducive to high-performance sports training.

Considering the indispensable role of the tractor in ensuring efficient campus Management and the uneconomical condition of the existing vehicle. NS NIS needs a new 50 H.P. diesel tractor and a 12 feet x 6.5 ft hydraulic lift trolley approximate amounting to Rs. 12.00 lakhs only.

Concurrence of the Finance Committee is solicited to procure a 50 H.P. Diesel Tractor and a 12 X 6.5 Ft. Hydraulic Lift Trolly at a cost of Rs. 12.00 lakhs only.

Agenda Item No. 5

Engagement of Production Agency for Production of Khelo India Games.

The Khelo India Games have been notified as an "Event of National Importance" under the Sports Broadcasting Signals (Mandatory Sharing with Prasar Bharati) Act, 2017, thereby requiring extensive national broadcast coverage to promote public participation and engagement in sports. High-quality production and broadcast are therefore critical to achieving the programme's objectives of mass visibility, athlete motivation, and national pride.

2. It is submitted that M/s Star Sports Pvt. Ltd. was engaged through a competitive RFP process for production and broadcast of the Khelo India Youth Games from 2018 to 2022. During this period, five editions were successfully produced and telecast with professional standards, and SAI received media rights fees amounting to Rs.15.00 crore over a period of 5 years, and including a marketing spend of Rs. 20 Crores per edition on in channel inventory (50%) and 360-degree marketing (50%). The introduction of advanced Timing, Scoring & Results (TSR) systems and a Games Management System (GMS) significantly enhanced operational efficiency and viewer experience.

3. Subsequently, from 2023 onwards, as no official broadcaster is engaged with Khelo India, Doordarshan was engaged on a nomination basis for selected editions of the Khelo India Games. Presently, broadcasts are carried out on DD Sports and DD's OTT platform, with event feeds also shared with external OTT platforms such as Jio TV, Olympic Channel, and EU Sports for select editions. However, the production quality of Doordarshan is comparatively lower than that of private broadcasters, with limited reach and reduced audience engagement. This has also impacted the aspirational value of the Games, particularly among youth audiences.

4. In view of the above, a meeting was held on 09.10.2025 under the chairmanship of Hon'ble Union Minister of Youth Affairs & Sports, wherein it was decided that in order to enhance production quality, expand viewership, and align Khelo India broadcasts with contemporary national and international standards, there is a requirement to engage a professional production house for production and broadcast of the Khelo India Games. Statutory broadcast obligations under the Sports Broadcasting Signals Act shall continue to be complied with through Doordarshan.

5. It is proposed to engage a professional production agency through a transparent tendering process for creation of high-quality broadcast feeds for Khelo India Games. The selected agency would also ensure wider dissemination through multi-platform coverage, including digital and social media integration, and provide support for multilingual broadcasts, thereby strengthening the overall brand image of the Khelo India Games.

6. The proposed scope of work covers the following events during a financial year:

S. No.	Event	No. of Days
1.	Khelo India Youth Games (KIYG)	12
2.	Khelo India University Games (KIUG)	12
3.	Khelo India Para Games (KIPG)	7
4.	Khelo India Winter Games (KIWG) (1st Leg + 2nd Leg)	11
5.	Khelo India Games*	3
6.	Khelo India Games*	6

*Note: In addition to the above four Games which are conducted on an annual basis, a buffer provision of production for Khelo India Games of 3 days and 6 days has been kept within a financial year.

7. In this connection, a market survey was conducted by the duly constituted committee to prepare the scope of work & assess prevailing market rates. Accordingly, the committee recommended the scope of work along with the estimated budget as Rs. 18,48,76,500/- for a period of one (01) year for the Engagement of Production House for the 6 Khelo India Games for the Sports Authority of India.

8. Further, it is pertinent to mention that at present, Production and Broadcast expenses are borne by MYAS/SAI as part of the approved mandate based on historical expenditure patterns. The proposed engagement of a new production house shall be undertaken within the approved budgetary provisions or through appropriate financial approval mechanisms, as applicable.

9. Khelo India has been notified as an Event of National Importance and therefore requires its host broadcast feed to meet professional, multi-sport, multi-venue, and international-grade production standards, comparable with other major sporting properties in the country. The Ministry's production and broadcast framework explicitly recognizes that product quality must rival other major sporting and live events, and that superior visuals, real-time graphics, timing and scoring integration, athlete storytelling and digital-ready outputs are essential to sustain youth engagement and long-term sporting culture. These requirements involve advanced broadcast engineering, specialized sports crews, live graphics engines, timing and results systems, multi-camera deployment, and timing and results post-production workflows, which are limited with the operational design and technical capacity of Doordarshan as a public broadcaster. Accordingly, engaging a specialized professional sports production agency is necessary to ensure that the international-standard live feed mandated for Khelo India is delivered in a reliable, scalable and performance-driven manner, while Doordarshan and other broadcasters can independently use that feed for transmission as per statutory requirements.

10. Khelo India Games have been notified as an "Event of National Importance" under the Sports Broadcasting Signals (Mandatory Sharing with Prasar Bharati) Act, 2017 and other OTT platforms

as per the availability. It is also pertinent to mention that the produced feed shall also be telecast live on Youtube channel of Khelo India/SAI.

11. The expenditure towards Engagement of Production Agency for Production of the 6 Khelo India Games shall be booked in Sports Competitions & Talent Development vertical under Khelo India scheme.

12. The proposal of Engagement of Production Agency for Production of Khelo India Games was placed in 55th Meeting of DPAC wherein, the DPAC vide its minutes dt. 28.01.2026 approved Rs. 92,43,82,500/- for a total period of 5 years, with an initial period of three (03) years with a provision for extension by another two (02) years on a year-on-year basis (3+1+1), subject to satisfactory annual performance review.

13. Since the estimated cost of the proposal exceeds the delegated financial powers of the Director General (DG), Sports Authority of India (SAI), approval of the Governing Body (GB), SAI, is required. Accordingly, the proposal is submitted for the concurrence of the Finance Committee before being placed before the Governing Body for approval.

The proposal for Engagement of a Production Agency for Production of Khelo India Games with an estimated budget of Rs. 92,43,82,500/- for a total period of 5 years, with an initial period of three (03) years with a provision for extension by another two (02) years on a year-on-year basis (3+1+1), subject to satisfactory annual performance review, is submitted for concurrence of the Finance Committee.

Agenda Item No. 6

Rate Contract for Medical Insurance & Personal Accidental Policy for National Campers, Tops Athletes, Khelo India Athletes, NCOE Athletes, STC Athletes and Support Staff.

In order to provide uniform Medical Insurance & Personal Accidental Insurance Policy a Rate contract was executed vide NOA No. 3(1)/SAI/ES/MISC./2023/76 dated 17-08-2023 with M/s Cholamandalam MS General Insurance Company Ltd. The rate contract was done through Open tendering valid for two (02) years, extendable for another 12 months at the same rates & terms and conditions subject to satisfactory performance and mutual agreement.

2. The proposal was initially concurred by the Finance Committee in its 113th meeting held on 19-05-2023 and approved by Governing body of Sports Authority of India in its 57th meeting held on 22-05-2023.

3. The initial period of contract was two (02) years which was expired on 16-08-2025 and was further extended for a period of one (01) year on 17-08-2025 which will expire on 16-08-2026.

4. Comprehensive insurance coverage is very important for an athlete considering the injury-prone nature of training. Insurance ensures timely help to athletes in case of injury, treatment including surgery, etc. hence, the same insurance coverage is to be continued in future. Therefore, it is proposed that a fresh tender may be floated for medical insurance (Rs. 5.00 Lakh) and personal accidental policy (Rs. 25.00 Lakh), for a total of 21,610 Nos. of individuals (approx.) for two years which includes National Campers including coaches & support staff, Khelo India Athletes, NCOE Athletes, NCOE Coaches & scientific staff on contract, STC athletes, STC coaches on contract. It is also proposed that the contract may be executed by another one year on same T&C (Copy enclosed as **Annexure-I**).

5. Accordingly, budgetary quotations have been sought for fresh tender. Quotations of lowest three firms have been averaged out and the estimated price is Rs. 14,18,86,456.80/- for one year (01) for 21,610 Nos. of individuals. So, for two years (02) the estimated price is Rs**.** 28,37,72,913.60/-. Accordingly, the total value of contract including one year extension comes out to Rs. 42,56,59,370.40/- (Copy enclosed as **Annexure-II**).

6. It is proposed that expenditure towards engagement of agency through Rate Contract for providing Medical Insurance and Personal Accidental Insurance Policy Coverage may be met out from the SAI Grant/ Khelo India Scheme/ ANSF/ NSDF/ NCSSR budgetary head, depending upon the beneficiaries.

This has been vetted by the Finance Division of SAI and found in order.

Concurrence of Finance Committee is solicited to the proposal for Rate Contract for Medical Insurance & Personal Accidental Policy for 02 years extendable by another one year covering 21,610 Nos. (approx.) of individuals for National Campers including coaches & support staff, Khelo India Athletes, NCOE Athletes, NCOE Coaches & scientific staff on contract, STC athletes, STC coaches on contract, etc. The total value of contract including one year extension comes out to be Rs. 42,56,59,370.40/- inclusive of GST.

Agenda Item No. 7

Rate Contract for Integrated Sports Kit Supply, Customization, Logistics and Distribution Service Contract for Khelo India Games and National Centre of Excellences (NCOEs)

Practice shows that professional sports clothing has good wicking ability and effect on performance level of an athlete. Formal and well-designed attire boosts the athlete confidence and improves mental and physical performance dramatically. Accordingly, Sports Authority of India (SAI) has provided all athletes associated with SAI with proper and standard kitting. The various areas where supply of kitting was made in the previous years are mentioned as below:

- All athletes and officials in Khelo India Games (Youth and University).
- NCOEs across India targeting excellence in sports, where in athletes training across various sports disciplines.
- Khelo India accredited academies other than SAI, where young athletes are being trained. These academies either ask SAI to provide kitting or they can also utilize rate contract by placing order directly within an approved total contract value.

2. Based on the above and with the approval of the Governing Body in its 59th meeting, a contract for procurement of Sports Kits/Apparels for 2023 edition of Khelo India Games, Khelo India Academies and NCOEs at a maximum cost of Rs.12,01,40,722.22/- was executed with M/s. Shiv Naresh Sports Pvt. Ltd, effective from 09-01-2024. The contract was valid for a period of 01-year i.e. from 09-01-2024 to 08.01.2025, extendable by one year from 09-01-2025 to 08-01-2026 under same rates, terms and conditions.

3. The requirement of Sports kit for next cycle of procurement i.e., for upcoming Khelo India Games & the requirement of NCOEs for the next year was obtained from user divisions i.e., Khelo India and Operations Divisions. (Copy enclosed as **Annexure-III**)

4. Based on the receipt of quantity from the user divisions, procurement of Sports Kits consisting of Generic kits & Sports Specific playing kits is proposed to be initiated for all above domains.

5. The approximate requirement as received from all above-mentioned heads along with the estimated price of items derived from Last Purchase Price (LPP) of similar kits finalized by SAI for Khelo India Games 2023 is enclosed as **Annexure-IV**. The preliminary estimate for the procurement worked out to Rs. 22,44,76,925.92 /- (Rupees Twenty-Two Crore Forty-Four Lakh Seventy-Six Thousand Nine Hundred Twenty-Five and Ninety-Two Paise Only) (i.e., approx. Rs. 18,37,67,605.86/- for Khelo India Division & approx. Rs. 4,07,09,320.06 for NCOEs)

6. As per Para 5.1 Purchase of Sports Kit of the Delegation of Financial Power, the financial powers delegated to DG-SAI is Rs. 5.00 Crore in each case. Since the estimated cost of the sports kits in the instant case is beyond the delegated financial powers of DG- SAI, the proposal is placed before the Finance Committee of SAI for its concurrence. The funding will be from Khelo India Scheme/ SAI Block Grant, depending upon the beneficiaries.

Concurrence of the Finance Committee is solicited to the proposal for procurement of Generic and Sports Specific Kits for the upcoming Khelo India Games and NCOEs of SAI at an estimated cost of Rs. 22,44,76,925.92 /- inclusive of GST for one year. The contract may be extended for a further period of one year on the same terms and conditions, subject to satisfactory performance and mutual consent, at a maximum total cost of Rs. 44,89,53,851.84 inclusive of GST for a total period of 02 (two) years.

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<u>Agenda Item No. 8</u>

<u>Procurement of Sports Science Equipment (Fixed Force Plates with Dummy Plates for RC Sonepat</u>

The Sports Authority of India (SAI) is establishing a High-Performance Centre (HPC) at Regional Centre (RC), Sonepat to strengthen the sports science support ecosystem for elite athletes. The HPC is envisaged as a state-of-the-art multidisciplinary facility comprising laboratories and assessment centres for Physiology, Biomechanics, Physiotherapy, Psychology, Nutrition, Anthropometry, and Strength & Conditioning. The HPC is intended to provide scientific support for athlete assessment, performance enhancement, injury prevention, rehabilitation, recovery, and data-driven training interventions.

2. RC Sonepat assessed the requirement of Sports Science Equipment for the proposed HPC. Based on the gap analysis and operational requirements, RC Sonepat submitted the equipment requirement, which was subsequently examined and approved by NCSSR.

3. The Competent Authority has authorised the General Administration and Procurement (GAP) Division to initiate and carry forward the procurement process for selected Sports Science Equipment required for the High-Performance Centre (HPC) at RC Sonepat. Accordingly, the indent for procurement of Fixed Force Plates with Dummy Plates equipment has been received from RC Sonepat for initiating the procurement process.

4. The estimated price of items derived from Last Purchase Price (LPP) of similar equipment procured by SAI for NCSSR on dated 30.03.2026 is enclosed as **Annexure-V**.

5. As per the Delegation of Financial Powers (DoFP) of SAI, procurement proposals exceeding the delegated financial powers of the Director General, SAI, i.e., **Rs. 5.00 Crore** in case of Open Tender and **Rs. 2.00 Crore** in case of Proprietary Article Certificate (PAC) procurement, require the concurrence of the Finance Committee and approval of the Governing Body.

6. Accordingly, the following proposal falls beyond the delegated powers of DG, SAI:

S. No.	Item Description	Quantity	Method	OEM/ Manufacture	Estimated Cost (Rs.)	Division
1.	Fixed Force Plates with Dummy Plates with 2 years warranty and 3 years CAMC post expiry of the warranty period	1 Unit	PAC	M/s Kistler Group, Switzerland, through M/s Kistler Instruments India Pvt. Ltd., Haryana	2,59,40,911.22/-	Biomechanics

7. Mode of Procurement

The proposed equipment is a highly specialised sports science equipment possessing unique technical features and is manufactured exclusively by the above-mentioned Original Equipment Manufacturer (OEM). Accordingly, procurement is proposed to be undertaken through the **Proprietary Article Certificate (PAC)** route in accordance with **Rule 166 of the General Financial Rules (GFR),** after obtaining the requisite PAC Certificate from the indenting division.

8. Further, as per the established procedure, upon finalisation of the process, a **Notice Inviting Objections** may be placed for 15 days on SAI website and on e-tendering Portal to invite objections or representations, if any, from stakeholders before floating of the PAC tender.

9. **Financial Implications**

The total estimated expenditure for the proposed procurement is **Rs. 2,59,40,911.22/-** (Rupees Two Crore Fifty-Nine Lakh Forty Thousand Nine Hundred Eleven and Paise Twenty-Two Only).

10. Accordingly, the proposal is submitted for the concurrence of procurement of Sports Science equipment (Fixed Force Plates with Dummy Plates) with an estimated cost of Rs. 2,59,40,911.22/-. The expenditure shall be met from the **"Khelo India Centres and Sports Academies"** component of the Khelo India.

Concurrence of the Finance Committee is solicited to the proposal for procurement of Sports Science Equipment for RC Sonepat amounting to approximately Rs. 2.60 Crore under the "Khelo India Centres and Sports Academies" component of Khelo India.

Agenda Item No. 9

Establishment of National Coach Accreditation Board (NCAB)

Background

The coaching ecosystem in India is currently fragmented, with coach education programmes being conducted by multiple institutions, including the Sports Authority of India (SAI), Netaji Subhas National Institute of Sports (NSNIS), National Sports University (NSU), Lakshmibai National Institute of Physical Education (LNIPE), National Sports Federations (NSFs), State Governments, and private institutions. At present, there is no common national framework for accreditation of coaching institutions, recognition and equivalence of coaching qualifications, or continuous professional development of coaches.

To address these gaps, the Ministry of Youth Affairs & Sports (MYAS) constituted a Task Force under the Chairmanship of Shri Pullela Gopichand. In its report, the Task Force recommended the establishment of a "One Nation, One Coaching" framework comprising uniform coaching levels, equivalence of coaching qualifications, integration of sports science, and the creation of an apex body, namely the National Coach Accreditation Board (NCAB).

Subsequently it was decided to establish the NCAB as per the recommendation of task force. Further, it was decided that the NCAB would function as a facilitative, standard-setting, and accreditation body, rather than as a licensing or regulatory authority. It was also agreed that its governance framework would broadly be modelled on the institutional structure adopted under the Target Olympic Podium Scheme (TOPS).

In pursuance of the above decisions, a detailed governance framework for the NCAB has been prepared. The proposed framework envisages a Governing Council, a Secretariat to be housed within SAI, and a National Coaching Accreditation Cell (NCAC).

Nature and Role of NCAB

The National Coach Accreditation Board (NCAB) is proposed to function as an accreditation and quality assurance body, rather than as a regulatory or licensing authority, with the objective of promoting a robust, inclusive and credible coaching ecosystem. In this capacity, NCAB shall function as:

(i) a standard-setting body;

(ii) an accreditation and rating body; and
(iii) a facilitative institution for strengthening the coach education ecosystem.

NCAB shall develop and prescribe national standards for the equivalence of coaching qualifications, accreditation of coaching institutions and programs, and review of coach education curricula across all levels. While prescribing uniform baseline standards, NCAB shall provide adequate flexibility to National Sports Federations (NSFs), state governments and other institutions in their implementation, thereby avoiding over-centralization. NCAB shall also promote training of trainers, Continuous Professional Development (CPD), safe sport, ethics and inclusive coaching practices, and facilitate the development of coach education networks across the country.

<u>Proposed Institutional Structure</u>

A three-tier institutional structure is proposed, modelled on the TOPS governance framework, comprising:

(i) Governing Council – apex body of NCAB, responsible for policy direction, strategic oversight and final approval of all major decisions. It shall operate as an advisory-cum-oversight board with cross-ministerial representation, chaired by Secretary (Sports), MYAS, Govt of India.

The Governing Council shall function in accordance with the following governance principles:

(a) The presence of both the Chairperson and Vice-Chairperson shall be mandatory for every meeting.
(b) The Governing Council shall meet once every quarter. Special meetings may be convened by the Chairperson or on the recommendation of the Secretariat, as and when required.
(c) Nominated and rotational members shall have a tenure of two years, with staggered rotation to ensure continuity, such that 50% of the members continue at the time of each renewal.
(d) Decisions shall, as far as possible, be taken through consensus.
(e) The Governing Council shall function with complete functional autonomy in matters relating to coach education, curriculum development, accreditation, and evaluation, free from any external influence or undue interference.

The detailed composition of the Governing Council is placed at **Annexure VI** and the functions of the Governing Council are placed at **Annexure VII**.

(ii) Secretariat - The Secretariat shall be initially housed within SAI and shall function as the executive and administrative arm of the NCAB. The Secretariat shall be responsible for the day-to-day implementation of the functions of the NCAB. It shall be headed by a Chief Executive Officer (CEO), who shall also serve as the Member-Convenor of the Governing Council.

The CEO shall be appointed through an open, transparent and merit-based selection process for a tenure of five years. The remuneration of the CEO shall be met from the National Sports Development Fund (NSDF).The proposed CEO Selection Committee shall comprise Secretary (Sports), MYAS as Chairperson; Director General, SAI, Joint Secretary (Policy), MYAS, Joint Secretary (Khelo India), MYAS, and Joint Secretary (NSDF), MYAS as Members; and Secretary, SAI as Member-Convenor. A detailed Job Description (JD) for the post of CEO shall be finalised and issued after approval of the proposal and prior to initiation of the recruitment process. The detailed composition of the Secretariat is placed at **Annexure VIII** and functions of the Secretariat are placed at **Annexure IX**.

The posts of Director, Deputy Director, and Assistant Director in the Secretariat shall be manned on an ex-officio/deputation basis by officers of SAI, without any additional financial implication on the budget of the NCAB. The CEO and the officers deputed by SAI shall constitute the core leadership of the Secretariat. All other Secretariat personnel may be engaged on a contractual basis through the National Institute of Sports Governance (NISG), with the expenditure to be met under the Khelo India Scheme.

(iii) National Coaching Accreditation Cell (NCAC) - NCAC is proposed as an independent technical expert body, chaired by Director General, SAI, and administratively supported by the Secretariat through the CEO. The detailed composition of NCAC is placed at **Annexure X** and the functions of NCAC is placed at **Annexure XI**. The composition of NCAC may be modified by the Governing Council from time to time, as deemed necessary, and NCAC may co-opt any person of repute in the field of sports education and technical expertise as a special invitee, including foreign coaches. NCAC shall convene meetings as and when required to effectively discharge its functions. Sport-specific sub-committees may be constituted considering differences in coaching standards across disciplines for technical input.

The recommendations of the NCAC shall be considered and approved by the Director General, SAI. However, matters involving policy decisions, strategic issues, or those requiring approval of the Governing Council shall be placed before the Governing Council by the CEO.

Financial Expenditure

The establishment and operationalization of the National Coach Accreditation Board (NCAB) has been provisioned under the Khelo India Scheme for a period of five years (2026–27 to 2030–31), with a total financial outlay of Rs.79.00 crore. This comprises Rs. 20.00 crore towards Capital Expenditure (CAPEX), to be incurred primarily during 2026–27, and Rs.59.00 crore towards Operational Expenditure (OPEX) over the five-year period. For the Financial Year 2026–27, a total budgetary provision of Rs.24.00 crore is proposed, comprising Rs. 20.00 crore under CAPEX and Rs. 4.00 crore under OPEX. The financial allocation is also proposed to be carried forward to the next Financial Year, if required. Further, DG, SAI may also be empowered to re-appropriate funds from one head to another head of expense within the approved budget. The year-wise and component-wise financial break-up is placed at **Annexure XII**.

The Secretariat is proposed to comprise 68 sanctioned posts. Of these, nine posts—namely Director, Deputy Director, Assistant Director, and Accounts Assistant shall be manned by SAI officers on an ex-officio/deputation basis, without any additional financial implication.

The remuneration of the Chief Executive Officer (CEO), estimated at Rs. 54.00 lakh per annum, shall be met from the National Sports Development Fund (NSDF). The remaining 58 contractual positions, comprising 13 Senior Leads, 24 Leads, and 21 Associates, along with operational overheads estimated at 15% of the annual salary expenditure, shall be funded under the Khelo India Scheme.

Based on the proposed staffing pattern, the estimated annual manpower cost of the Secretariat at full sanctioned strength is Rs. 7.87 crore. The indicative estimates are placed at **Annexure XII**. Any annual revision in manpower cost shall be limited to 7% per annum and shall be subject to satisfactory performance against the prescribed Key Result Areas (KRAs).

Approval of the Finance Committee is solicited for the proposal to establish the National Coach Accreditation Board (NCAB) with a total financial outlay of Rs. 79.00 Crore for a period of five years (2026-27 to 2030-31); Capital Expenditure being Rs. 20.00 Crore and Operational Expenditure being Rs. 59.00 Crore. Further, DG, SAI may also be empowered to re-appropriate funds from one head to another head of expense within the approved budget.

Agenda Item No. 10

Cadre Restructuring of Sports Authority of India – Report of the Cadre Review Committee, 2026 – Proposal for augmentation of the sanctioned strength from 2,498 posts to 6,397 posts across seven cadres, and connected policy decisions for consideration and recommendation of the Finance Committee.

PART I – BACKGROUND AND CONTEXT

1.1 Sports Authority of India (SAI) was constituted on 25th January, 1984 as a registered society under the Societies Registration Act, 1860, under the administrative control of the Department of Sports, Ministry of Youth Affairs and Sports. Consequent upon the merger of the Society for National Institutes of Physical Education and Sports (SNIPES) with SAI in 1987, the sanctioned strength of the Authority stood at 4,984 posts.

1.2 The sanctioned strength has since been reduced on three successive occasions. Following the review by the Staff Inspection Unit (SIU) and the recommendations of the Expenditure Reforms Commission (ERC), the strength was brought down to 3,560 posts. The last comprehensive exercise, culminating in the restructuring approved in 2021, further reduced the sanctioned strength to the present level of 2,498 posts. No net augmentation of the cadre has been sanctioned at any point since 1987.

1.3 During the same period, the operational mandate of the Authority has expanded substantially. The launch of the Khelo India Mission, the Target Olympic Podium Scheme (TOPS), the FIT India Movement and allied schemes has increased the annual scheme outlay routed through or supported by SAI to a level in excess of Rs. 6,000 Crore. The number of training establishments has grown from approximately 25 in 1987 to more than 100 at present and expected to reach up to 150, and the number of athletes under residential training in SAI schemes has risen from approximately 2,500 to over 9,000.

1.4 An item on cadre restructuring was earlier placed before the 90th Meeting of the Finance Committee held on 20.02.2020. The proposal then under consideration was framed principally as a rationalisation exercise and did not encompass the scale of expansion subsequently mandated by the Khelo India Mission which was approved by the Cabinet on 31.07.2026, the decision of the Government to pursue a Top-3 finish at the Commonwealth Games, 2030, and India's candidature for hosting the Olympic Games, 2036. The present proposal is accordingly a fresh and comprehensive exercise, and not a revision of the item considered in February, 2020.

1.5 The Competent Authority constituted the Cadre Review Committee, 2026 to undertake a comprehensive review of the cadre structure of the Authority in accordance with the Cadre Review Guidelines issued by the Department of Personnel and Training. The Committee has completed its deliberations and its Report, together with the Charter of Posts, draft Recruitment Rules and creation-of-post checklists in the format prescribed by the Department of Expenditure.

1.6 In pursuance of the Notification No. A-48011/1/2025-Recruitment Cell dated 17.02.2026, issued by the Human Resources Division, Head Office, Sports Authority of India, a time-bound Cadre Review/ Restructuring Committee has been constituted with the approval of the Competent Authority to undertake a comprehensive review of SAI’s existing cadre structure with the following officers:

i.	Brig. (Dr.) Bibhu Kalyan Nayak, ED (Sports Science), HQ	-	*Chairman*
ii.	Shri. C. Dhandapani, RD (I/c), RC Imphal	-	*Member*
iii.	Shri. Aman Garg, Director (Infra), SAI HO	-	*Member*
iv.	Shri. Sibananda Mishra, RD (I/c), RC Kolkata	-	*Member*
v.	Shri. Aakash Pundir, DD (Legal/ HR-II), SAI HO	-	*Member*
vi.	Shri. Bhibhubhusan Behura, DD (HR-I), SAI HO	-	*Member*
vii.	Ms. Asha, DD (Rajbhasha), SAI HO	-	*Member*
viii.	Shri. Ajay Jangra, Coach & I/c Academics, NS NIS Patiala	-	*Member*
ix.	Shri. Gautam Singh Virdhi, Coach & HPD (Taekwondo)	-	*Member*
x.	Mrs. Ann Neethu Philip, AD (Finance), SAI HO	-	*Member*

1.7 The Committee undertook an extensive study and consultation with multiple stakeholders and representatives of various cadres/ units and presented the report to the Competent Authority.

PART II – NEED AND JUSTIFICATION FOR THE PROPOSAL

2.1 The proposal is founded on the operational requirement arising from the approved expansion of the training network of the Authority. The Khelo India Mission and the associated Medal Strategy contemplate the training of approximately 27,000 to 30,000 athletes, comprising 9,000-10,000 athletes at 50 National Centres of Excellence (NCoEs) and 18,000-20,000 athletes at 100 Sports Training Centres (STCs), so as to build a competitive pool for the Commonwealth Games, 2030 and the Olympic Games, 2036.

2.2 The manpower requirement has been derived by the Committee from established deployment norms rather than by uniform escalation of the existing strength. The principal norms adopted are:

Cadre	Norm Adopted	Basis / Authority
Coaching	1 Coach : 8 athletes at NCoEs; 1 Coach : 15 athletes at STCs	International high-performance standard; comparable norms of AIS (Australia) and UK Sport
Sports Science	1 Scientific Officer : 50–75 athletes; full seven-discipline team at each NCoE	Sports science deployment norms of comparable national institutes
Admin	1 Section Officer per NCoE; 1 Deputy Director per Regional Centre	DoPT norms for administrative support in autonomous bodies
Finance	1 Accountant per training centre; 1 Deputy Director (Finance) per Regional Centre	GFR requirements for financial control at drawing and disbursing units

Engineering	Four-wing structure with Executive Engineer at each Regional Centre	CPWD deployment norms for a works portfolio of comparable value
Secretarial	1 PA/PS per officer at Level-12 and above	Norms of the Central Secretariat Stenographers' Service (CSSS)

PART III – THE PROPOSAL

3.1 The Cadre Review Committee has recommended augmentation of the sanctioned strength of the Authority from 2,498 posts to 6,397 posts, distributed across seven cadres as under:

Sl.	Cadre	Existing	Proposed	Net Addition	Annual Cost (Rs. in Crore)	Principal Feature of the Proposal
1	**Admin**	529	**1,634**	+1,105	**174.35**	Restoration of LDC/UDC recruitment; Regional Director/ Executive Director at Level-13; PA/PS Cadre carved out within this strength
2	**Secretarial (PA/ PS)**	Nil	**130**	Nil (carved)	**Within Admin**	Five-tier cadre on the CSSS pattern, carved from within the Administrative Cadre strength of 1,634 – no net addition
3	**Finance**	Merged	**414**	+414	**39.36**	Demerger from the Administrative Cadre; Chief Financial Officer at Level-13A; special LDE for 13 long-serving Section Officers (Finance)
4	**Coaching**	1,524	**2,875**	+1,351	**395.96**	Creation of the Deputy Coach grade at Level-7; augmentation of High-Performance Coaches

5	**Sports Science**	384	**1,117**	+733	**127.13**	Head of Sports Science at Level-13; creation of the Junior Scientific Officer grade at Level-7; seven disciplines
6	**Engineering**	25	**295**	+270	**38.01**	Four-wing structure; Chief Engineer at Level-13A; Architecture Wing
7	**Official Language**	19	**26**	+7	**2.98**	Director (Official Language) at Headquarters; alignment with MHA/TOLIC norms
8	**LNCPE**	17	**36**	+19	**7.05**	Augmentation to NCTE norms
	TOTAL	**2,498**	**6,397**	**+3,899**	**784.80**	**Increase of 2.56 times in strength against an increase of 2.34 times in expenditure**

Note: The Secretarial (PA/PS) Cadre of 130 posts is carved out from within the proposed Administrative Cadre strength of 1,634 posts. It does not represent a net addition, and the total of 6,397 posts is accordingly unaffected.

3.2 The distribution of the proposed strength between the Headquarters and the field establishments has been worked out so as to place the preponderance of the augmentation at the field level. Of the proposed strength, approximately 63 per cent comprises field-facing posts in the Coaching and Sports Science Cadres deployed at the National Centres of Excellence and the Sports Training Centres.

PART IV – FINANCIAL IMPLICATIONS

4.1 The financial implication has been computed on the basis of the minimum of the applicable Level in the Pay Matrix, Dearness Allowance at the rate in force, House Rent Allowance at the rate applicable to Y-class cities, Transport Allowance at the applicable rate, and employer's contribution to the National Pension System at 14 per cent of Basic Pay and Dearness Allowance. No other allowance or perquisite has been reckoned. The computation is therefore on a conservative basis and is consistent with the methodology prescribed by the Department of Expenditure for manpower proposals.

4.2 The proposal is to be implemented over five annual phases. The year-wise financial implication is as under:

Phase	**Financial Year**	**Posts to be filled**	**Cumulative Strength**	**Annual Outgo (Rs.in Crore)**	**Incremental Outgo (Rs. In Crore)**	**Increase over preceding year**
I	2026-27	801	**3,344**	**429.60**	94.14	28.1%
II	2027-28	780	**4,124**	**519.72**	90.05	21.0%
III	2028-29	767	**4,891**	**608.62**	88.52	17.0%
IV	2029-30	765	**5,656**	**696.52**	88.14	14.5%
V	2030-31	741	**6,397**	**784.80**	88.53	12.7%
	TOTAL	**3,854**	**6,397**	**784.80**	**449.31**	**Average 89.86 per annum**

Note: The cumulative strength shown in column 4 includes the existing in-position strength and the posts proposed to be filled in each phase. Marginal variation between the cumulative figure of the terminal year and the sanctioned strength of 6,397 posts is on account of anticipated retirements during the implementation period.

4.3 The net additional financial implication over the existing outgo of Rs. 335.49 Crore per annum is Rs. 449.31 Crore per annum, to be reached in the terminal year 2030-31. Spread over five phases, the average incremental outgo is approximately Rs. 89.86 Crore per annum, which represents an increase in the range of 12.7 per cent to 28.1 per cent over the outgo of the preceding year, declining progressively across the phases.

4.4 At full sanctioned strength, the establishment expenditure of the Authority would represent approximately 11 to 13 per cent of the annual scheme outlay presently routed through the Khelo India Mission. The corresponding ratio for comparable organisations in the Government sector is materially higher.

4.5 The expenditure is proposed to be met from the Grants-in-aid (Salaries) provision of the Authority under the relevant Demand for Grants of the Ministry of Youth Affairs and Sports, and enhanced provision will be sought in the Budget Estimates of the respective years in accordance with the phasing set out above.

PART V – POLICY DECISIONS FORMING PART OF THE PROPOSAL

5.1 The proposal incorporates the following policy decisions, each of which requires the concurrence of the Finance Committee:

Sl.	Policy Decision	Description	Financial Effect
(i)	**Demerger of the Finance Cadre**	Reconstitution of an independent Finance Cadre of 414 posts, headed by a Chief Financial Officer at Level-13A, in supersession of the merger effected in 2021	Rs. 39.36 Cr per annum
(ii)	**Creation of apex technical posts**	Chief Financial Officer, Chief Engineer at Level-13A and Head of Sports Science at Level-13, as apex functional authorities in their respective domains	3 posts; within cadre cost
(iii)	**Revival of the Secretarial (PA/ PS) Cadre**	Five-tier cadre of 130 posts on the CSSS pattern, carved from within the Administrative Cadre	Nil (no net addition)
(iv)	**Restoration of LDC and UDC grades**	Reversal of the diminishing-cadre designation and restoration of recruitment to these grades for field establishments	Within Administrative Cadre cost
(v)	**Creation of the Deputy Coach grade**	New grade at Level-7 in the Coaching Cadre, to fill the structural gap between Level-6 and Level-10	Within Coaching Cadre cost
(vi)	**Creation of the Junior Scientific Officer grade**	New grade at Level-7 in the Sports Science Cadre for deployment at Sports Training Centres	Within Sports Science Cadre cost
(vii)	**Special Limited Departmental Examination**	One-time LDE for Section Officers (Finance) with more than 22 years of service in the accounts domain	Marginal

(viii)	**NFSG**	NFSG for Directors at Level-12 on completion of 13 years of Group 'A' service, subject to a ceiling of 30 per cent of Senior Duty Posts	Below 0.7% of total outgo; no new posts

Submitted for consideration:

Following are placed before the Finance Committee for Kind Consideration and approval:

a. Augmentation of the sanctioned strength of Sports Authority of India from 2,498 posts to 6,397 posts across seven cadres, as detailed in Part III of this Agenda Note.
b. The financial implication of Rs. 784.80 Crore per annum at full sanctioned strength in the terminal year 2030-31, against the existing outgo of Rs. 335.49 Crore per annum, representing a net additional implication of Rs. 449.31 Crore per annum.
c. Phased implementation over five financial years commencing 2026-27, in accordance with the phasing set out in Part IV, with the incremental outgo in each year contained within the limits indicated therein.
d. The policy decisions enumerated at Part V, comprising the demerger of the Finance Cadre, the creation of apex technical posts, the revival of the Secretarial (PA/PS) Cadre, the restoration of the LDC and UDC grades, the creation of the Deputy Coach and Junior Scientific Officer grades, the special Limited Departmental Examination, and Non-Functional Selection Grade framework.
e. Commencement of Phase-I recruitment in the financial year 2026-27 for 801 posts, including the three apex technical posts, upon sanction being accorded by the Competent Authority.
f. Onward submission of the proposal, with the recommendation of the Finance Committee, to the Governing Body of Sports Authority of India, and thereafter to the Ministry of Youth Affairs and Sports for reference to the Department of Expenditure.

Agenda Item No. 11

Engagement of Consultant for Redevelopment of Regional Center at Kandivali, Mumbai.

It is submitted that SAI Regional Centre (RC), Mumbai is located at Kandivali (East) on a land parcel measuring approximately 37 acres owned by the Government of Maharashtra. The Centre was established in 1989; however, due to the absence of a formal MoU/lease agreement with the State Government, comprehensive infrastructure development could not be undertaken.

Subsequently, a Memorandum of Understanding (MoU) between Sports Authority of India (SAI) and the Government of Maharashtra was signed on 06.10.2024, granting full land development rights for sports and allied activities to SAI.

Following the signing of the MoU, RC Mumbai initiated redevelopment planning and appointed an empaneled architect for preparation of a conceptual master plan along with preliminary cost estimates, which was presented during the visit of Hon'ble Union Minister on 16.02.2025. Further deliberations were held, and RC Mumbai vide letter dated 24.02.2026 submitted a revised master plan along with updated cost estimates. The concept proposals and feasibility details are available on file.

The proposed redevelopment envisages the creation of world-class sports infrastructure for elite athletes, including the following components:

- High Performance Centre
- Elite Athlete Hostels
- Synthetic Athletic Track
- Multipurpose Halls
- Archery Field and associated facilities
- Administrative Block
- Staff Quarters
- Allied infrastructure and site development works

The total estimated project cost has been assessed at Rs. 425.53 Crore.

Considering the magnitude, technical complexity, and specialized nature of the proposed project, it is essential to engage experienced architectural/engineering consultants having expertise in planning and development of specialized sports infrastructure. The scope of consultancy services shall broadly include the following:

- Site survey and feasibility assessment
- Preparation of concept/master plan and DPR in consultation with SAI Divisions
- Architectural, structural and MEP design
- Preparation of detailed estimates, BOQ and tender documents
- Sports science and specialized infrastructure planning
- Assistance in obtaining statutory approvals/NOCs
- Technical assistance during tendering and execution
- Quality monitoring and periodic supervision during execution

The consultancy charges have been estimated at 2% of the rough project cost of Rs. 425.53 Crore, which amounts to Rs. 8.51 Crore (Rupees Eight Crore Fifty-One Lakh only).

The proposal for engagement of consultancy services through tendering was processed on file. The expenditure was primarily proposed under the Khelo India Mission (KIM); however, in the interim, the same was to be booked under SAI Block Grant/SAI Internal Resources on a recoupment basis from KIM.

Further, as per Ministry of Finance OM dated 18.05.2026, preparatory works for such projects were permitted to be undertaken, and the present consultancy engagement was also treated as part of such preparatory works.

The proposal was duly concurred by the Finance Division on file.

In view of the above, the Finance Committee is requested to ratify the approval accorded for engagement of consultancy services for preparation of DPR, PMC and allied services for redevelopment of SAI RC Kandivali, Mumbai, at an estimated cost of Rs. 8.51 Crore, against the overall project cost of Rs. 425.53 Crore.

Ratification of Finance Committee is solicited for Rs. 8.51 Crore under the recently announced Khelo India Scheme (Earlier proposed Khelo India Mission) for Engagement of Consultant for Redevelopment of Regional Center at Kandivali, Mumbai.

Agenda Item No. 12

Work of Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-I) at JLN Stadium New Delhi (Approved cost Rs. 17.72 Crore under Khelo India Mission)

With reference to direction received from the Ministry of Youth Affairs and Sports (MYAS), Department of Sports vide letter dated 24.09.2025, regarding provision of office space consequent upon shifting from Shastri Bhawan to Jawaharlal Nehru Stadium, and provision of space for National Sports Board and National Sports Tribunal, the following work was planned:

- Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-I), JLN Stadium, New Delhi

Subsequently, the plan for shifting the Ministry of Youth Affairs and Sports to JLN Stadium was revised, and the Ministry, NSB & NST shifted elsewhere.

Accordingly, it was proposed to utilize the identified space first floor (Phase 1) for expansion of SAI offices and for the Khelo India Mission, as the existing office spaces are insufficient for smooth and efficient functioning.

DG, SAI has approved the above works for tendering and the RFP was floated on the CPP Portal, and the work has been awarded to L1 bidder i.e. M/s Anand Buildtech Pvt. Ltd. through tendering process.

The Finance Division has concurred the above work, with approved fund allocations amounting to Rs. 17,71,70,745/- inclusive of D&G charges for Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-I), JLN Stadium, New Delhi to be booked under the Khelo India Mission – Strategic Sports Assets component, vide File No. 01-11001(02)/15/2025-HO–Infra Division-Part (3).

The proposal for the work of Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-I) at JLN Stadium New Delhi Rs. 17,71,70,745/- (Rupees Seventeen Crore Seventy-one Lakh Seventy Thousand and Seven hundred forty-five only) through direct tendering process under Khelo India Mission and the same was approved by the Hon'ble Chairman, General Body, SAI on E-file 01-11001(02)/15/2025-HO - Infra Division-Part (5). The expenditure is to be booked under SAI Block Grant/Internal Resources and adjusted upon receipt of sanction from Khelo India Mission.

Ratification of Finance Committee is solicited for the work of Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-I) at JLN Stadium New Delhi Rs. 17,71,70,745/- (Rupees Seventeen Crore Seventy-one Lakh Seventy Thousand and Seven hundred forty-five Only) under Khelo India Mission.

Agenda Item No. 13

Work of Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-II) at JLN Stadium New Delhi (Approved cost Rs. 15.91 Crore under Khelo India Mission)

With reference to direction received from the Ministry of Youth Affairs and Sports (MYAS), Department of Sports vide letter dated 24/09/2025, regarding provision of office space consequent upon shifting from Shastri Bhawan to Jawaharlal Nehru Stadium, and provision of space for National Sports Board and National Sports Tribunal, the following work was planned:

- Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-II), JLN Stadium, New Delhi.

Subsequently, the plan for shifting the Ministry of Youth Affairs and Sports to JLN Stadium was revised, and the Ministry, NSB & NST shifted elsewhere.

Accordingly, it was proposed to utilize the identified space ground floor (Phase 2) for expansion of SAI offices and for the Khelo India Mission, as the existing office spaces are insufficient for smooth and efficient functioning.

DG, SAI has approved the above works for tendering and the RFP was floated on the CPP Portal, and the work has been awarded to L1 bidder i.e. M/s Anand Buildtech Pvt. Ltd. through tendering process.

The Finance Division has concurred the above work, with approved fund allocations amounting to Rs.15,90,57,666/- inclusive of D&G charges for Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-II), JLN Stadium, New Delhi to be booked under the Khelo India Mission – Strategic Sports Assets component, vide File No. 01-11001(02)/15/2025-HO–Infra Division-Part(3).

The proposal for the work of Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-II) at JLN Stadium New Delhi Rs.15,90,57,666/- (Rupees Fifteen Crore Ninety Lakh Fifty-seven Thousand Six hundred sixty-six only) through direct tendering process under Khelo India Mission and the same was approved by the Hon'ble Chairman, General Body, SAI on E-file 01-11001(02)/15/2025-HO - Infra Division-Part(5). The expenditure is to be booked under SAI Block Grant/Internal Resources and adjusted upon receipt of sanction from Khelo India Mission.

Ratification of Finance Committee is solicited for the work of Khelo India Sports Governance and Sports Development Infrastructure Wing (Phase-II) at JLN Stadium New Delhi Rs. 15,90,57,666/- (Rupees Fifteen Crore Ninety Lakh Fifty-seven Thousand and Six hundred sixty-six only) under Khelo India Mission.

Agenda Item No. 14

Construction 300 Bedded hostel at IGS New Delhi

The proposal for construction of a 300 Bedded Hostel at IG Stadium Complex, New Delhi was initially approved in the DPAC meeting held on 28.06.2019 at a cost of Rs. 26.77 Crore The work was subsequently awarded to M/s NBCC Ltd., which prepared a preliminary estimate of Rs. 29.48 Crore. The same was concurred by the Finance Committee in its 94th meeting held on 05.01.2021 with funding of Rs. 26.77 Crore under Khelo India and Rs. 2.71 Crore under SAI Block Grant/Internal Resources, and was approved by the General Body. Accordingly, Administrative Approval for Rs. 29.48 Crore was issued on 15.01.2021.

During execution, NBCC submitted claims towards market rate variations and deviations in quantities beyond permissible limits, citing substantial increase in rates over the execution period. Based on these, the final completion cost was worked out to Rs. 33.26 Crore, resulting in an increase of Rs. 3.78 Crore over the approved cost. The deviations were primarily on account of quantity variations within the approved scope and escalation in market rates.

On examination, certain items reflected higher quantity deviations, and NBCC was accordingly asked to furnish detailed justification along with an undertaking. NBCC has confirmed that Rs. 33.26 Crore is the final completion cost with no further claims and certified that the deviations are technically justified and reasonable.

The work has since been completed in all respects as per the approved scope. An amount of Rs. 29.48 Crore has already been released to NBCC, and the balance amount is payable based on the approved final cost. Finance Division examined the proposal and concurred subject to obtaining revised Administrative Approval and ensuring availability of funds under the Khelo India head.

Accordingly, approval of the Hon'ble Chairman, General Body, SAI was obtained on file, and revised Administrative Approval and Expenditure Sanction for Rs. 33.26 Crore has been issued.

Ratification of Finance Committee is solicited for revised cost of Rs. 33.26 Crore (From Khelo India Scheme – Rs. 30.55 Crore & From SAI Block Grant/I.R. – Rs. 2.71 Crore) for Construction 300 Bedded hostel at IGS New Delhi.

Agenda Item No. 15

Development of Synthetic Football field at SAI NERC RC Imphal

The Engineering Division, SAI had prepared a Detailed Project Report (DPR) for development and upgradation of sports infrastructure in the North-East region, wherein the subject work is included at Sr. No. 3. Initially, the project was proposed to be funded by Ministry of Development of North Eastern Region (DoNER); however, it was subsequently directed that the same may be taken up under Khelo India Mission.

The project envisages development of a full-sized synthetic football field including sub-base layers, synthetic turf system, drainage system, perimeter fencing, goal posts and other associated infrastructure required for professional training and competitions. The preliminary estimate of the project was Rs. 8.76 Crore, prepared based on DSR-2023, prevailing market rates and CPWD specifications.

Subsequently, as per directions of the competent authority, the estimate was reviewed/re-examined. The cost index of 66.36% for Imphal (obtained from RC Imphal) was factored in, along with updated quotations for non-DSR items. Accordingly, the cost was revised to Rs. 10.50 Crore (inclusive of DNG charges, EPF/ESIC and Labour Cess).

The proposal for tendering and floating of RFP on CPP Portal was accorded in-principle approval by DG, SAI on file. The project forms part of works amounting to approx. Rs. 932.00 Crore already submitted for consideration under Khelo India Mission vide DO letter dated 13.05.2026 of JS (Sports), MYAS to Department of Expenditure, Ministry of Finance. Further, as per MoF OM dated 18.05.2026, preparatory works were permitted.

The project was also included in DPAC (KI-MYAS) Agenda No. 8 and approved with the condition that expenditure on preparatory/pre-award activities shall be met from internal resources of SAI without creating any financial liability prior to Cabinet approval of Khelo India Mission. It was further stipulated that no work order/LOA or financial commitment shall be issued and tender documents shall clearly reflect the conditionality of Cabinet approval.

Accordingly, it was proposed that the expenditure be temporarily met from SAI Block Grant/Internal Resources and adjusted upon receipt of sanction under Khelo India Mission. The proposal was concurred by Finance Division.

The proposal for development of Synthetic Football Field at SAI NCOE, Imphal (Manipur) amounting to Rs. 10,50,02,076/- (Rs. Ten Crore Fifty Lakh Two Thousand and Seventy-Six Only) through direct tendering process under Khelo India Mission was approved by the Hon’ble Chairman, General Body, SAI on file. The expenditure was to be booked under SAI Block Grant/Internal Resources and adjusted upon receipt of sanction from Khelo India Mission.

Ratification of Finance Committee is solicited for revised cost of Rs. 10,50,02,076/- under the recently announced Khelo India Scheme (Earlier proposed Khelo India Mission) for Development of Synthetic Football field at SAI NERC RC Imphal

Agenda Item No. 16

Renovation/Upgradation of toilets in Main Arena and KD Jadhav Hall at IG Stadium Complex, New Delhi

It was noted that the BWF World Championships 2026 were scheduled to be held from 17th to 23rd August, 2026 at Indira Gandhi Indoor Stadium Complex, New Delhi. Accordingly, various upgradation, renovation, and allied infrastructure works were required to be undertaken to ensure readiness of the venue as per international standards.

In this regard, site visits were carried out under the chairmanship of DG, SAI, wherein the scope of required works was identified and approved in principle by the competent authority. The works to be executed through CPWD were conveyed to them vide letter dated 25.02.2026 for submission of estimates.

Subsequently, CPWD submitted an estimate amounting to Rs. 13,57,48,373/- for the subject work, which was concurred by Finance under I.R. (50% component) and approved by Hon'ble Minister, MYAS on file dated 12.03.2026. Thereafter, the proposal was also concurred under Khelo India Mission (KIM) for the same amount, and revised Administrative Approval was conveyed to CPWD on 13.05.2026 due to change in budget head.

The project forms part of works amounting to approx. Rs. 932.00 Crore submitted for consideration under Khelo India Mission. Further, as per MoF OM dated 18.05.2026, preparatory works were permitted. The project was also included in DPAC (KI-MYAS) Agenda No. 8 and approved with the condition that expenditure on preparatory/pre-award activities shall be met from internal resources of SAI without creating any financial liability prior to Cabinet approval of Khelo India Mission.

The work is currently under execution, with approximately 95% progress achieved. An amount of Rs. 10.80 Crore has been released to CPWD from I.R. (50% component) and is to be adjusted upon receipt of sanction under Khelo India Mission.

In view of the above, the Finance Committee may kindly ratify the approval accorded for the subject work at an estimated cost of Rs. 13,57,48,373/- under Khelo India Mission.

Ratification of Finance Committee is solicited for Rs. 13,57,48,373/- under the recently announced Khelo India Scheme (Earlier proposed Khelo India Mission) for Renovation/Upgradation of toilets in Main Arena and KD Jadhav Hall at IG Stadium Complex, New Delhi.

Agenda Item No. 17

Replacement of metal halide lights with LED lights in the main arena at IGS Complex New Delhi

It was noted that the BWF World Championships 2026 were scheduled to be held from 17th to 23rd August, 2026 at Indira Gandhi Indoor Stadium Complex, New Delhi. Accordingly, various upgradation, renovation, and allied infrastructure works were required to be undertaken to ensure readiness of the venue as per international standards.

In this regard, site visits were carried out under the chairmanship of DG, SAI, wherein the scope of required works was identified and approved in principle by the competent authority. The works to be executed through CPWD were conveyed to them vide letter dated 25.02.2026 for submission of estimates.

Subsequently, CPWD submitted an estimate amounting to Rs. 5,15,46,746.00 for the subject work, which was concurred by Finance under I.R. (50% component) and approved by Hon'ble Minister, MYAS on file dated 12.03.2026. Accordingly, administrative approval was issued to CPWD for Rs. 5,15,46,746.00 under the head of account ""I.R. - 50% component".

During the review meeting of the Engineering Division held on 18.03.2026, the competent authority directed that all the works related to FOPs shall be undertaken under the Khelo India head. Accordingly, vide letter dated 18.03.2026, the Khelo India Directorate, MYAS, has been requested to consider the said work under the Khelo India head and to convey the approval of the competent authority.

In this regard, administrative approval for the subject work under the Khelo India Scheme, amounting to Rs. 5.15 crore, has been received from MYAS vide letter dated 20.03.2026. Thereafter, the revised Administrative Approval was conveyed to CPWD on 24.03.2026 due to change in budget head.

The work is currently under execution, with approximately 98% progress achieved. An amount of Rs. 5.15 Crore has been released to CPWD from Khelo India Scheme.

In view of the above, the Finance Committee may kindly ratify the approval accorded for the subject work at an estimated cost of Rs. 5,15,46,746.00 under Khelo India Scheme.

Ratification of Finance Committee is solicited for Rs.* 5,15,46,746.00 *under the recently announced Khelo India for* Replacement *of metal halide lights with LED lights in the main arena at IGS Complex New Delhi

Agenda Item No. 18

Considering the 5% Design & General (D&G)/ Departmental Charges in Project Estimates Prepared by Engineering Division of SAI.

The Sports Authority of India (SAI), under the Ministry of Youth Affairs and Sports (MYAS), has recently been empowered to directly execute construction and development projects through its Engineering Division. This marks a significant transition from the earlier system of implementation through PSUs and CPWD, thereby enhancing SAI's autonomy, accountability, and control over infrastructure development.

In view of the expanded mandate and increased scope of works, it is essential to ensure adequate institutional and financial capacity within SAI. Accordingly, it is proposed to incorporate Design & General (D&G)/ Departmental Charges at a uniform rate of 5% of the total project cost in all estimates prepared by the Engineering Division. These charges are intended to cover:

- Establishment Charges: Administrative expenses such as office operations, staffing, audit, and general management.
- Other than Establishment Charges: Expenditure related to site infrastructure, environmental compliance, consultancy services (PMUs/PMCs/architects), contingencies, and work-charged staff.

The proposed rate of 5% is aligned with prevailing practices of central government agencies and is lower than the typical range of 7–9% adopted by CPWD, NBCC, and Indian Railways, thereby ensuring financial prudence and efficiency.

It is further proposed that:

- Detailed subheads under these charges will be finalized by a designated committee.
- All expenditures under Design & General (D&G)/ Departmental Charges will be routed through the Finance Division and approved by the competent authority, ensuring transparency and accountability.
- A comprehensive review will be undertaken after one year to assess adequacy, utilization, and effectiveness, with necessary refinements incorporated thereafter.

The proposal has been concurred by the Finance Division on file, and the Chairman, Governing Body has approved the incorporation of 5% Design & General (D&G)/ Departmental Charges in the estimates prepared by the Engineering Division, in line with practices followed by other government departments such as CPWD and Indian Railways.

Ratification of Finance Committee is solicited for the incorporation of 5% Design & General (D&G)/ Departmental Charges in project estimates prepared by the Engineering Division of SAI.

Agenda Item No. 19

Engagement of DEA Empaneled Transaction Advisor for Development of Jawaharlal Nehru Stadium (JNS), Delhi Through Public-Private Partnership (PPP) as New Delhi Sports Hub (Approved cost Rs. 11.85 Crore under SAI Grant General/IR).

In reference to engagement of a DEA empaneled Transaction Advisor (TA) for development of Jawaharlal Nehru Stadium (JNS), Delhi through Public-Private Partnership (PPP) as a New Delhi Sports Hub, it is submitted that the Draft RFP, duly approved by the Secretary (Sports), MYAS, was received from the Ministry of Youth Affairs & Sports vide letter dated 01.01.2026.

In the said communication, it was conveyed that since SAI is the custodian as well as the implementing agency for JNS and the associated sports infrastructure, it has been decided that the RFP for engagement of a DEA-empaneled Transaction Advisor may be floated by SAI. A list of 12 empaneled Transaction Advisors for undertaking PPP projects was also enclosed.

Accordingly, the Draft RFP was initiated for financial and legal vetting. After obtaining the requisite vetting, the legally and financially vetted RFP was floated on the CPP Portal on 30.01.2026 vide Tender No. 01-11001(01)/1/2026-HO – Infra Division, with the last date of submission as 13.04.2026.

The tender was opened on 14.04.2026, and a total of four (04) bids were received. Out of these, three (03) bidders were found eligible and qualified during the technical evaluation. Subsequently, the financial bids of the three (03) qualified bidders were opened and evaluated on 17.06.2026 by the Price Bid Evaluation Committee. Based on the combined technical and financial evaluation, M/s Deloitte Touche Tohmatsu India LLP emerged as the H1 (best) bidder. Accordingly, the file was initiated for issuance of Letter of Intent (LoI) to the said firm and the same was approved by DG-SAI on E-file 01-11001(01)/1/2026-HO – Infra Division. Simultaneously, the work was concurred under SAI Grant- General/Internal Revenue by Executive Director-Finance on E-File No. 01-11001(01)/1/2026-HO - Infra Division. Further, the Draft Request for Proposal (RFP) has been approved by the Secretary (Sports), MYAS and duly forwarded by the Ministry of Youth Affairs & Sports (MYAS).

The proposal for the engagement of a DEA empaneled Transaction Advisor (TA) for development of Jawaharlal Nehru Stadium (JNS), Delhi through Public-Private Partnership (PPP) as a New Delhi Sports Hub, Rs. 11,85,11,165/- (Rupees Eleven Crore Eighty-five Lakh Eleven Thousand and One hundred sixty-five only) under SAI Grant General/IR) and the same was approved by the Hon'ble Chairman, General Body, SAI on E-file 01-11001(01)/1/2026-HO – Infra Division. Accordingly, Letter of Intent was issued on 03.07.2026 and further contractual obligations have been processed. The expenditure is to be booked under SAI Block Grant/Internal Resources.

Ratification of Finance Committee is solicited for the Engagement of DEA Empaneled Transaction Advisor for Development of Jawaharlal Nehru Stadium (JNS), Delhi Through Public-Private Partnership (PPP) as New Delhi Sports Hub (Approved cost Rs. 11.85 Crore under SAI Grant General/IR).

Agenda Item No. 20

Ratification of Engagement of Consolidated Project Management Unit (PMU) for Engineering Wing, SAI HQ under the head D&G Charges / SAI Block Grant – Capital

The Engineering Wing of the Sports Authority of India (SAI) is entrusted with the planning, execution, and monitoring of sports infrastructure projects across the country under flagship schemes such as Khelo India and Fit India. In view of the increasing scale, geographical spread, and complexity of these projects, the need was felt to augment the existing institutional capacity through engagement of a professional Project Management Unit (PMU).

In order to ensure better coordination, efficiency, and optimal utilization of resources, it was decided to adopt an integrated approach by engaging a single consolidated PMU catering to both engineering and architectural requirements.

Accordingly, a revised proposal was formulated for the engagement of a consolidated PMU comprising a total of 30 professionals, including 10 experts at the headquarters level and 20 engineers at the site level. The total financial implication for engagement of the PMU for a period of two (02) years was estimated at Rs.12,99,59,952/- (Rupees Twelve Crore Ninety-Nine Lakh Fifty-Nine Thousand Nine Hundred Fifty-Two only), excluding GST.

The proposal was examined by the Finance Division, which concurred with the proposal with the condition that the expenditure for the first year shall be met from the SAI Block Grant – Capital as approved, and the expenditure for the subsequent year shall be met from D&G Charges / SAI Grant. Thereafter, the proposal was approved by the Competent Authority (DG, SAI) and further by the Chairman, Governing Body (Hon'ble Minister, MYA&S).

The proposed PMU will provide comprehensive technical and managerial support, including preparation and vetting of DPRs, project monitoring, procurement assistance, quality control, MIS-based tracking, coordination with stakeholders, and site supervision, thereby strengthening the Engineering Wing for efficient execution of infrastructure projects.

Ratification of Finance Committee is solicited for the Engagement of the consolidated Project Management Unit (PMU) for the Engineering Wing, SAI HQ, with a total financial implication of Rs. 12.99 Crore (excluding GST) for a period of two (02) years, with the expenditure for the first year to be met from the SAI Block Grant – Capital as approved, and the expenditure for the subsequent year to be met from D&G Charges / SAI Grant.

Agenda Item No. 21

Approval of the SAI Employee Leased Accommodation Policy (SELAP)–2026

Background

The Sports Authority of India (SAI) presently has limited residential accommodation across its establishments, which is insufficient to meet the accommodation requirements of its employees. This shortage is particularly evident at SAI Headquarters, where the existing staff strength of more than 120 officers and officials significantly exceeds the available residential accommodation comprising only sixteen (16) staff quarters at the Asian Games Village and a limited number of additional quarters at MDCNS, Pritampura and Mayur Vihar. Similar shortages also exist across several Regional Centres and field establishments.

In view of the above, SAI has prepared the **SAI Employee Leased Accommodation Policy (SELAP)–2026**, to provide a structured framework for leasing residential accommodation for eligible employees at stations where SAI-owned residential accommodation is unavailable or inadequate. The proposed Policy has been benchmarked against the housing policies of leading Central Government organizations, Autonomous Bodies and Central Public Sector Enterprises.

To examine the proposal in detail, a committee comprising representatives from Administration, Finance, Engineering, Legal, PRID, TOPS and Regional Centres was constituted. The Committee undertook a detailed examination of the draft policy, assessed prevailing rental trends, benchmarked comparable housing policies, examined the financial and administrative implications, and recommended adoption of the Policy.

Observations of the Committee

The Committee, after detailed examination of the proposal, made the following key observations:

- The availability of SAI-owned residential accommodation is substantially lower than the existing requirement across SAI establishments, particularly at SAI Headquarters.
- The Committee noted that the present sanctioned strength of SAI is 2,498 employees. After accounting for the existing residential accommodation available across various SAI establishments, though inadequate, the Committee estimated that residential accommodation would be required for approximately 2,000 employees
- Procurement of residential accommodation for approximately **2,000 employees** would require an estimated one-time capital investment of **Rs. 1,400.00 crore**, besides an annual capital cost of approximately **Rs. 126.00 crore** (at an assumed cost of capital of 9%) and recurring maintenance expenditure of nearly **Rs. 120.00 crore per annum**.
- The Committee observed that arranging such a capital investment would be difficult and would constrain the availability of resources for SAI's core functions, including sports infrastructure development and athlete support.
- The proposed lease-based accommodation framework would enable SAI to address the shortage of residential accommodation in a timely and scalable manner, whereas procurement of residential accommodation would necessarily be phased over a prolonged period.

- Based on prevailing market rentals and comparative analysis with comparable organizations, the Committee concluded that the proposed lease-based accommodation framework is financially prudent, operationally efficient and sustainable.
- The report of the committee is placed at **Annexure-XIII** for reference of the Finance Committee

The proposed Policy, provides for:

- Applicability to eligible regular and deputation employees where SAI accommodation is unavailable or insufficient.
- City-wise lease rent ceilings based on the Mean Pay Band under the 7th Central Pay Commission.
- Lease Agreement to be executed in the name of SAI.
- Direct payment of lease rent to the Lessor.
- HRA not admissible during the lease period.
- Recovery of rent exceeding the prescribed ceiling through salary deduction.
- Special eligibility conditions relating to spouses, employees owning accommodation at the place of posting, and prohibition on leasing accommodation from relatives as defined under the CCS (Conduct) Rules.
- Annual enhancement of 10% of lease ceilings and periodic policy review.
- Implementation of the Policy shall not impede implementation of the recommendations of the 8th Central Pay Commission.

The proposed city-wise and pay level-wise lease rent ceilings, determined on the basis of the Mean Pay Band under the 7th Central Pay Commission, are enclosed as part of the Draft SAI Employee Leased Accommodation Policy (SELAP)–2026 at **Annexure-XIV** for the reference and consideration of the Finance Committee.

Financial Implications

The Committee observed that, assuming all eligible employees avail leased accommodation under the proposed Policy, the additional financial implication over the existing HRA framework would be approximately Rs. 2.50 Crore to Rs. 3.00 Crore per month. However, the Committee concluded that the additional expenditure is substantially offset by avoiding a one-time capital investment of approximately Rs. 1,400.00 crore, together with an estimated annual cost of capital of Rs. 126.00 crore and recurring maintenance expenditure of approximately Rs. 120.00 crore per annum associated with ownership of residential accommodation.

Consequently, the long-term financial impact of the proposed policy is expected to remain sustainable while providing a more efficient and operationally suitable accommodation framework for SAI employees.

Proposal

In view of the recommendations of the Committee and the need to establish a uniform, transparent and financially sustainable framework governing leased residential accommodation for eligible SAI employees, the Draft Final SAI Employee Leased Accommodation Policy (SELAP)–2026, enclosed at **Annexure-XIV,** is placed before the Finance Committee for its consideration and concurrence.

The concurrence of the Finance Committee is solicited for approval of the SAI Employee Leased Accommodation Policy (SELAP)–2026.